Call to Order
Roll Call
Flag Ceremony
National Anthem
Invocation

Town Council President Kevin M. Aguiar Town Clerk Jennifer M. West Portsmouth Boy Scouts Troop 1 Portsmouth High School Vocal Ensemble

Paster Jack Buckley, Grace Community Baptist Church

Remarks of Outgoing Council Members

Daniela T. Abbott

Charles J. Levesque J. Mark Ryan Kevin M. Aguiar

Presentations to Outgoing Council Members Daniela T. Abbott Charles J. Levesque J. Mark Ryan Kevin M. Aguiar

Swearing-in Ceremony

Opening Remarks The Honorable Jessica de la Cruz, Rhode Island Senate Minority Leader

Administration of Oath of Office By The Honorable Joseph C. Lopes, Portsmouth Probate Judge

School Committee
Emily A. Copeland

John Delehanty III Karen McDaid Town Council

Sondra A. Blank David M. Gleason Keith E. Hamilton Mary A. McDowell Sharlene M. Patton Juan Carlos Payero David G. Reise

Election of Town Council President Jennifer M. West, CMC, Town Clerk Presiding

Election of Town Council Vice President Town Council President

God Bless America

Carrigan Nelson